



**DEPARTMENT OF THE ARMY**  
COLORADO ARMY NATIONAL GUARD  
HEADQUARTERS, STATE AREA COMMAND  
6848 SOUTH REVERE PARKWAY  
CENTENNIAL, COLORADO 80112-6703

September 20, 2005

To Whom It May Concern:

I am pleased to write this letter of recommendation for JCOR Mechanical on behalf of the Colorado Army National Guard. Based on the quality of work that JCOR has provided the Colorado Army National Guard on numerous occasions to include a statewide project worth over \$500,000, I recommend their selection for work of any magnitude and complexity.

Beginning with the bid of this project as the prime contractor, JCOR has proven their ability to negotiate the details while maintaining focus on the big picture. During this phase JCOR scrutinized the plans, addressing issues that led to multiple addenda from the Engineer prior to the bid openings. This attention provided by JCOR greatly reduced the number of change orders encountered during construction.

This project included 15 facilities at 10 different locations within the State, located from Pueblo to Fort Collins. JCOR's ability to manage a project of this logistical complexity was phenomenal. Overseeing the electrical, controls, sheet-metal and insulation subcontractors, JCOR maintained a constant pulse on the progress of construction. JCOR consistently ensured that any issues encountered were immediately brought to my attention as to not slow down the construction. JCOR made a habit of accompanying these issues with viable and economical solutions, many times designed by JCOR and approved by the project engineer. This made it very easy to keep the project on time and within budget.

Lastly, JCOR was extraordinary in handling the project paperwork. The State Contracting procedures and paperwork can be cumbersome, and for some intimidating. However, from change-orders to pay applications, JCOR was consistently timely and accurate when submitting the paperwork necessary to get the project done. It is evident that JCOR prides itself in every area of its work, and I have found working with them to be very hands-off and pleasant. I highly urge you to consider the selection of JCOR Mechanical for work of any Scope.

Sincerely,

A handwritten signature in black ink, appearing to read "Brett Jackson", with a long horizontal flourish extending to the right.

Brett Jackson, PE  
Mechanical Engineer, CO Army National Guard